

# **MULTI-YEAR TRAINING & EXERCISE PLAN**

## **FISCAL YEARS 2013-2015**

---

### **FEDERAL EMERGENCY MANAGEMENT AGENCY**

#### **REGION X**



**PUBLISHED OCTOBER 2012**



## Table of Contents

I.	Points of Contact.....	3
II.	Introduction.....	4
III.	Regional Training & Exercise Preparedness Cycle.....	5
IV.	Regional Core Capability Priorities.....	7
V.	Regional Training Opportunities.....	13
VI.	Regional Exercise Schedule.....	16
VII.	Appendix A: Training & Exercise Planning Workshop (TEPW) Summary.....	19
VIII.	Appendix B: Participant List.....	29
IX.	Appendix C: Acronym List.....	31



## **I. Points of Contact**

### **Federal Emergency Management Agency (FEMA) Region X:**

Scott Zaffram  
Regional Training Manager  
(425) 487-4662  
[Scott.Zaffram@fema.dhs.gov](mailto:Scott.Zaffram@fema.dhs.gov)

Andrew Cleaves  
Regional Exercise Officer  
(425) 487-4732  
[Andrew.Cleaves@fema.dhs.gov](mailto:Andrew.Cleaves@fema.dhs.gov)

Adina Pease  
Training & Exercise Specialist  
(425) 487-4672  
[Adina.Pease@fema.dhs.gov](mailto:Adina.Pease@fema.dhs.gov)

### **FEMA National Exercise Division:**

Nathan Rodgers  
Exercise Program Analyst  
(202) 786-9685  
[Nathan.Rodgers@fema.dhs.gov](mailto:Nathan.Rodgers@fema.dhs.gov)



## II. Introduction

The Federal Emergency Management Agency (FEMA) Region X, National Preparedness Division, Regional Integration Branch works to develop and sustain a comprehensive strategy to address regional preparedness with training and exercise. Part of this strategy is the annual update of the *Region X Multi-Year Training and Exercise Plan* (MYTEP) that documents a roadmap to address regional priorities. This annual update of the MYTEP is a result of the Training and Exercise Planning Workshop (TEPW) conducted on August 1-2, 2012 in Seattle, Washington. The TEPW afforded an opportunity for State and Federal partners to update the previous year's MYTEP by identifying current core capability priorities and upcoming training and exercise events.

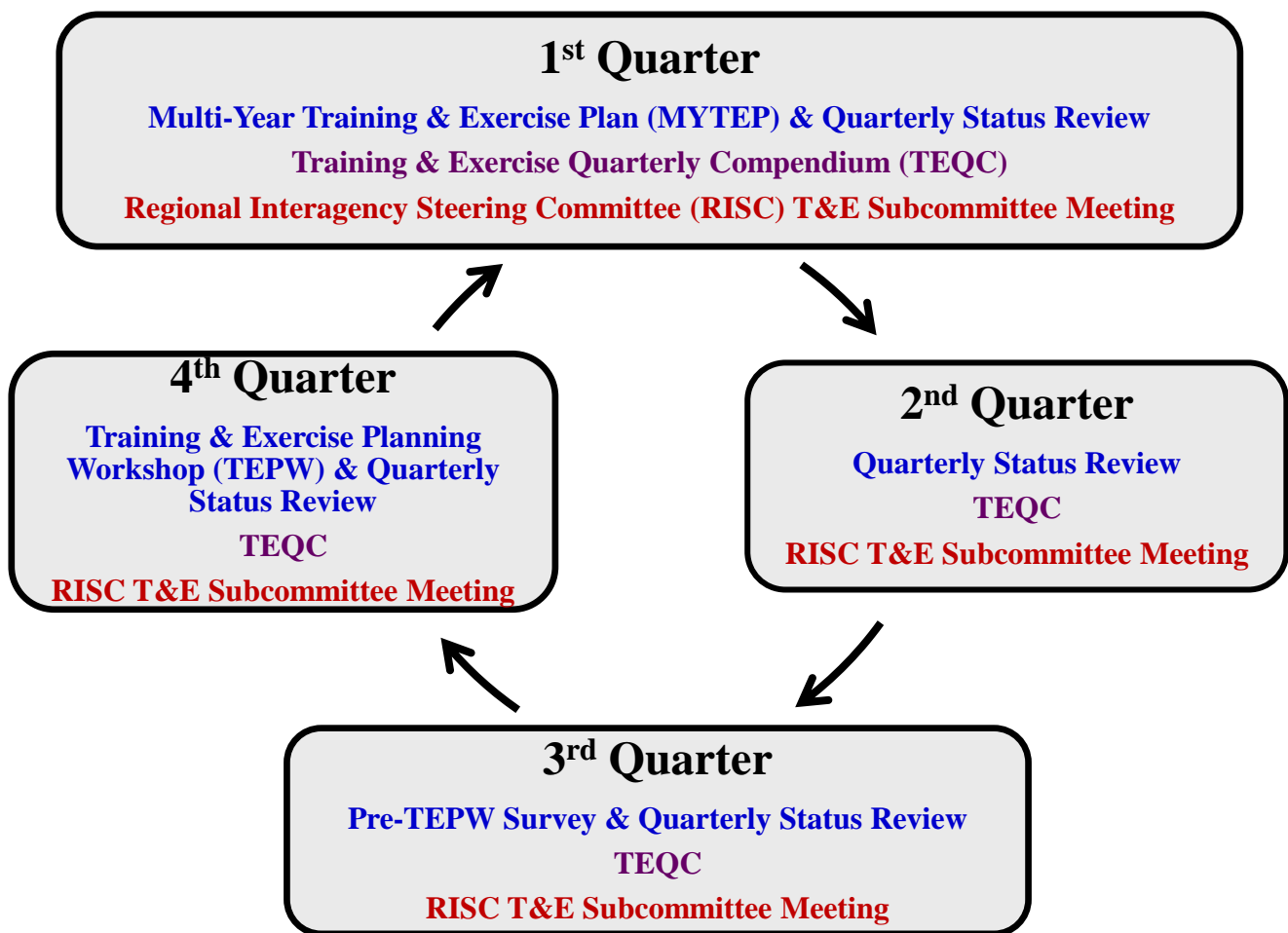
Approximately two (2) months prior to the TEPW, surveys were distributed to Federal and State partners in lieu of a formalized Improvement Planning Workshop (IPW) to identify fiscal year 2013-2015 regional training and exercise priorities. Data collected from State IPWs and the State Preparedness Report was also used to determine the priorities.

The FEMA Region X National Preparedness Division would like to thank all those that participated in the August 2012 Regional TEPW. Working together, State Emergency Management Training and Exercise Officials, Federal Emergency Support Function (ESF) representatives, and other key Federal partners throughout Region X will pursue the priorities established in this MYTEP. Through collaboration and partnership we will strive to improve our collective operational readiness to better serve the public safety community and the citizens of our great region.



### III. Regional Training & Exercise Preparedness Cycle

Beginning with the 2010 TEPW, Region X has been building a new approach to address preparedness through training and exercise. The Region X Training & Exercise Preparedness Cycle brings together an evolving combination of products and events to increase collaboration and cooperation amongst State and Federal partners in order to enhance emergency preparedness through training and exercise. The cycle follows the Federal Fiscal Year (FY) with the 1<sup>st</sup> quarter beginning in October.



This document, the MYTEP, is published during the 1<sup>st</sup> quarter and used to document the developments of the cycle and the TEPW, demonstrate and track progress towards identified priorities, and to identify region-wide capabilities in need of improvement.



The MYTEP's companion document is the Training & Exercise Quarterly Compendium (TEQC) which is published quarterly and contains basic information about regionally significant training and exercise events occurring within the next 3-year period.

The TEQC is updated to coincide with quarterly meetings of the Regional Interagency Steering Committee (RISC) Training and Exercise Subcommittee which meets to increase emergency management capabilities, regional preparedness, and to sustain operational readiness through the design and conduct of various training and joint exercises as part of the Plan-Train-Equip-Exercise preparedness cycle.

During each RISC Training and Exercise Subcommittee meeting, a Quarterly Status Review is held in order to track and address progress towards the regional priorities identified in the MYTEP and to address unmet needs.

In the 3<sup>rd</sup> quarter, before the TEPW, a Pre-TEPW Survey is distributed to State and Federal partners in order to gather data to support discussions at the TEPW. Partners are specifically asked to identify Core Capabilities that are a priority to improve with training and/or exercise within the following three (3) years.

At the annual TEPW, during the 4<sup>th</sup> quarter, State and Federal partners come together to validate regional training and exercise Core Capability priorities, collaborate, and share information and resources.

The Regional Training & Exercise Preparedness Cycle utilizes;

- the Multi-Year Training & Exercise Plan (MYTEP),
- the Training & Exercise Quarterly Compendium (TEQC),
- quarterly meetings of the Regional Interagency Steering Committee (RISC) Training & Exercise Subcommittee,
- Quarterly Status Reviews,
- a Pre-TEPW Survey,
- and the annual Training & Exercise Planning Workshop (TEPW).

This combination of products and events are designed to increase collaboration and cooperation amongst State and Federal partners in order to enhance emergency preparedness through training and exercises.



#### **IV. Regional Core Capability Priorities**

In June 2012, through the Pre-TEPW Survey, State and Federal partners selected Core Capabilities that their organization or ESF consider a priority to improve with training and/or exercise from fiscal years 2013-2015. The top four (4) priorities were extracted as the Regional Core Capability Priorities for that time period;

- 1. Community Resilience**
- 2. Operational Communications**
- 3. Planning**
- 4. Infrastructure Systems**

Notable changes from the previous year include the rise of Community Resilience, formerly known as Community Preparedness & Participation, which first appeared as a regional priority in 2011 and the addition of Infrastructure Systems.

During the TEPW, participants further defined those Core Capabilities in workgroups to identify what specific tasks or areas should be focused on over the next (3) years. In the following section, a full description of each Core Capability is provided along with several tasks or areas that are considered areas of focus to improve within each capability.



### **Community Resilience (*Formerly Community Preparedness and Participation*)**

*Description:* Lead the integrated effort to recognize, understand, communicate, plan, and address the risks so that the community can develop a set of actions to accomplish mitigation and improve resilience. This Core Capability focuses on an integrated set of activities – including plans development, outreach, and education – necessary to ensure greater community resiliency.

#### *Core Capability Targets:*

1. Maximize the coverage of the United States (U.S.) population that has a localized, risk-informed mitigation plan developments through partnerships across the entire community.

#### *Areas for Improvement:*

- Enhance business continuity and business recovery plans and procedures.
- Enhance emergency management employee preparedness.
- Increase whole community involvement.
- Synchronize community resilience plans.
- Consider urban versus rural disaster housing strategies.
- Integrate the Threat and Hazard Identification and Risk Assessment (THIRA) process into planning future training and exercise events.





## **Operational Communications (*Formerly Communications*)**

*Description:* Ensure the capacity for timely communications in support of security, situational awareness, and operations by any and all means available, among and between affected communities in the impact area and all response forces.

### *Core Capability Targets:*

1. Ensure the capacity to communicate with both the emergency response community and the affected populations and establish interoperable voice and data communications between Federal, State, and local first responders.
2. Re-established sufficient communications infrastructure within the affected areas to support ongoing life-sustaining activities, provide basic human needs, and transition to recovery.

### *Areas for Improvement:*

- Enhance cross jurisdictional (local, state, Federal) and ESF to ESF communications.
- Establish a web based common operating picture.
- Familiarize all partners with regional communications systems and capabilities.
- Operate both primary and back up communications systems at the user level.
- Utilize portable communications kits.



### Planning

*Description:* Conduct a systematic process engaging the whole community as appropriate in the development of executable strategic, operational, and/or community-based approaches to meet defined objectives.

*Core Capability Targets:*

1. Identify critical objectives based on the planning requirement, provide a complete and integrated picture of this sequence and scope of the tasks to achieve the objectives, and ensure the objectives are implementable within the time frame contemplated within the plan using available resources for prevention related plans.
2. Develop and execute appropriate courses of action in coordination with Federal, State, local, and private sector entities in order to prevent an imminent terrorist attack within the United States.
3. Develop protection plans that identify critical objectives based on planning requirements, provide a complete and integrated picture of the sequence and scope of the tasks to achieve the planning objectives, and implementing planning requirements within the time frame contemplated within the plan using available resources for protection-related plans.
4. Implement, exercise, and maintain plans to ensure continuity of operations.
5. Develop approved hazard mitigation plans that address all relevant threats/hazards in accordance with the results of their risk assessment within all states and territories.
6. Develop operational plans at the Federal level, and in the States and territories, which adequately identify critical objectives based on the planning requirement, provide a complete and integrated picture of the sequence and scope of the tasks to achieve the objectives, and are implementable within the time frame contemplated in the plan using available resources.
7. Convene the core of an inclusive planning team (identified pre-disaster), which will oversee disaster recovery planning.
8. Complete an initial recovery plan that provides an overall strategy and timeline, addresses all core capabilities, and integrates socioeconomic, demographic, accessibility, and risk assessment considerations, which will be implemented in accordance with the timeline contained in the plan.

*Areas for Improvement:*

- Synchronize joint plans through training and exercise.
- Enhance understanding of deliberate planning through training.



- Enhance awareness of Continuity of Operations (COOP)/Continuity of Government (COG) plans at the Federal level and increase COOP/COG capabilities at the State level.
- Enhance awareness of the National Disaster Recovery Framework (NDRF) and increase recovery planning capabilities at the State level.



## **Infrastructure Systems (*Formerly Restoration of Lifelines and Structural Damage Assessment*)**

*Description:* Stabilize critical infrastructure functions, minimize health and safety threats, and efficiently restore and revitalize systems and service to support a viable, resilient community.

### *Core Capability Targets:*

1. Decrease and stabilize immediate infrastructure threats to the affected population, to include survivors in the heavily-damaged zone, nearby communities that may be affected by cascading effects, and mass care support facilities and evacuation processing centers with a focus on life-sustainment and congregate care services.
2. Re-establish critical infrastructure within the affected areas to support ongoing emergency response operations, life sustainment, community functionality, and a transition to recovery.
3. Develop a plan with a specified timeline for redeveloping community infrastructure to contribute to resiliency, accessibility, and sustainability.
4. Provide systems that meet the community needs while minimizing service disruption during restoration within the specified timeline in the recovery plan.

### *Areas for Improvement:*

- Enhance awareness of alternate transportation system capabilities and resources.
- Identify current Critical Infrastructure and Key Resources (CIKR) partnerships and share information with other potential partners not yet identified.
- Enhance coordination with public affairs and security partners on infrastructure systems issues.
- Consider non-traditional debris removal.
- Increase collaboration and discussion with the whole community about utility restoration.



## V. Regional Training Opportunities

*Supporting the Regional Core Capability Priorities identified for fiscal years 2013-2015.*

### Community Resilience

- October 3, 2012 - ATC20: Procedures for Post-Earthquake Safety Evaluation of Buildings - Hosted by the Portland Bureau of Emergency Management
- October 8, 2012 - ATC20: Procedures for Post-Earthquake Safety Evaluation of Buildings - Hosted by the Portland Bureau of Emergency Management
- October 10-11, 2012 - MGT315: Enhanced Threat and Risk Assessment - Hosted by Multnomah County Emergency Management
- October 15-19, 2012 - L273: Managing Floodplain Development through the National Floodplain Insurance Program (NFIP) - Hosted by FEMA Region X
- November 6-7, 2012 - MGT318: Public Information in a Weapons of Mass Destruction / Terrorist Incident - Hosted by the Clark Regional Emergency Services Agency
- November 6-7, 2012 - PER273: A Coordinated Response to Food Emergencies: Practice & Execution - Hosted by Bonneville County and Idaho Falls
- November 7-9, 2012 - Tsunami Operations Workshop - Hosted by the City of Seward
- November 13-14, 2012 - MGT348: Medical Preparedness and Response to Bombing Incidents - Hosted by Ada County Medical Preparedness and Response
- November 15-16, 2012 - MGT348: Medical Preparedness and Response to Bombing Incidents - Hosted by the Eastern Idaho Public Health District
- November 28-29, 2012 - MGT315: Enhanced Threat and Risk Assessment - Hosted by the Idaho Bureau of Homeland Security (BHS)
- December 2012 - Cyber Security Courses - Hosted by Alaska Department of Homeland Security & Emergency Management (DHS & EM)

### Operational Communications

- October 4-5, 2012 - Incident Command System (ICS) 300: Intermediate ICS for Expanding Incidents - Hosted by the Air Force Reserve Command 41<sup>st</sup> Brigade
- October 15-19, 2012 - ICS 300: Intermediate ICS for Expanding Incidents - Hosted by the Alaska DHS & EM and the University of Alaska Risk Management
- October 16-17, 2012 - ICS 300: Intermediate ICS for Expanding Incidents - Hosted by the Pierce County Department of Emergency Management



## Operational Communications Continued

- October 16-17, 2012 - ICS 300: Intermediate ICS for Expanding Incidents - Hosted by the Pocatello-Bannock County Sheriff's Office
- October 16-17, 2012 - ICS 400: Advanced ICS for Command and General Staff - Complex Incidents - Hosted by the Nampa Police Department
- October 22-26, 2012 - ICS 300: Intermediate ICS for Expanding Incidents - Hosted by the Alaska DHS & EM and the University of Alaska Risk Management
- October 24-25, 2012 - ICS 300: Intermediate ICS for Expanding Incidents - Hosted by Seattle City Light and the Seattle Department of Transportation
- October 30-November 1, 2012 - ICS 300: Intermediate ICS for Expanding Incidents - Hosted by the West End Fire Department
- November 2012 - ICS 300: Intermediate ICS for Expanding Incidents - Hosted by the Alaska DHS & EM and the University of Alaska Risk Management
- November 6-7, 2012 - ICS 400: Advanced ICS for Command and General Staff - Complex Incidents - Hosted by Seattle City Light and the Seattle Department of Transportation
- November 7-9, 2012 - Tsunami Operations Workshop - Hosted by the City of Seward, Alaska
- November 8-9, 2012 - ICS 400: Advanced ICS for Command and General Staff - Complex Incidents - Hosted by Idaho BHS
- November 13-14, 2012 - ICS 400: Advanced ICS for Command and General Staff - Complex Incidents - Hosted by the Pierce County Department of Emergency Management
- November 13-14, 2012 - ICS 400: Advanced ICS for Command and General Staff - Complex Incidents - Hosted by the Pocatello-Bannock County Sheriff's Office
- November 13-14, 2012 - ICS 400: Advanced ICS for Command and General Staff - Complex Incidents - Hosted by the West End Fire Department
- November 28-29, 2012 - ICS 400: Advanced ICS for Command and General Staff - Complex Incidents - Hosted by FEMA Region X
- March 11-24, 2012 - L948: Situational Awareness and Common Operating Picture Course - Hosted by FEMA Region X
- December 2012 - Cyber Security Courses - Hosted by Alaska DHS & EM
- February 9-10, 2013 - ICS 400: Advanced ICS for Command and General Staff - Complex Incidents - Hosted by the Air Force Reserve Command 41<sup>st</sup> Brigade



### Planning

- October 2012 - Seismic Mitigation Training - Hosted by Alaska DHS & EM
- October 2-5, 2012 - Alaska DHS & EM Fall Preparedness Conference - Hosted by Alaska DHS & EM
- November 7-9, 2012 - Tsunami Operations Workshop - Hosted by the City of Seward, Alaska
- December 2012 - Cyber Security Courses - Hosted by Alaska DHS & EM
- March 2013 - ICS Position Specific Section Chief Academy - Hosted by Alaska DHS & EM
- March 11-24, 2013 - L948: Situational Awareness and Common Operating Picture Course - Hosted by FEMA Region X
- April 2013 - Alaska DHS & EM Spring Preparedness Conference - Hosted by Alaska DHS & EM
- October 2013 - Alaska DHS & EM Fall Preparedness Conference - Hosted by Alaska DHS & EM

### Infrastructure Systems

- November 6-7, 2012 - MGT343 Disaster Management for Water & Wastewater Utilities - Hosted in Salem, Oregon

***For additional opportunities please review the most recent edition of the Training & Exercise Quarterly Compendium (TEQC).***



## VI. Regional Exercise Schedule

*Large-scale events supporting the Regional Core Capability Priorities identified from fiscal years 2013-2015.*

### Community Resilience

- October 1, 16, & 17, 2012 – Evergreen Quake Exercise Series Recovery Table Top Exercises (TTX) – Hosted by the Washington Emergency Management Division (EMD) in coordination with other jurisdictions and organizations within the Puget Sound Region
- October 18, 2012 - The Great Idaho Shake Out - Hosted by Idaho BHS
- March 2014 - Alaska Shield - Hosted by Alaska DHS & EM
- March 27-April 3, 2014 - Artic Edge Full Scale Exercise (FSE) - Hosted by Joint Task Force Alaska (JTF-AK)

### Operational Communications

- April 10, 2013 - United States Coast Guard (USCG) Sector Columbia River Mass Rescue FSE - Hosted by the USCG
- April 23, 2013 - USCG Captain of the Port (COTP) Zone Puget Sound Area Maritime Security Committee (AMSC) TTX - Hosted by the USCG
- April 29-May 2, 2013 - Canada & United States Hecate Strait Combined Search and Rescue Exercise - Hosted by the Canada Joint Response Coordination Center and supported by the Joint Task Force Alaska and United States Coast Guard (USCG) District 17
- May 6-17, 2013 - Exercise Trident Fury - Hosted by Canadian Maritime Forces Pacific (MARPAF) with participation from USCG District 13
- September 2013 - Metropolitan Medical Response System Gustavus - Hosted in South East Alaska
- September 16, 2013 - USCG Sector Puget Sound Mass Rescue FSE - Hosted by USCG
- March 2014 - Alaska Shield - Hosted by Alaska DHS & EM
- March 27-April 3, 2014 - Artic Edge FSE - Hosted by JTF-AK
- April 30, 2014 - USCG Sector Columbia River Mass Rescue Functional Exercise (FE) - Hosted by USCG
- June 2-6, 2014 - Canada United States Pacific (CANUSPAC) FSE - Hosted by the USCG and Canadian Coast Guard





## Operational Communications Continued

- June 10-14, 2014 - Sector Puget Sound National Preparedness for Response Exercise Program (NPREP) Industry-Led Oil Spill FSE - Hosted USCG
- December 2, 2014 - USCG Sector Puget Sound Area Maritime Security FE - Hosted by the USCG
- March 12, 2015 - USCG Sector Columbia River Mass Rescue FE - Hosted by USCG
- May 8, 2015 - USCG Sector Columbia River NPREP Oil Spill FSE - Hosted by USCG
- May 15-20, 2015 - Exercise Trident Fury - Hosted by Canadian MARPAC with participation from USCG District 13
- May 25, 2015 - USCG Sector Puget Sound Mass Rescue FE - Hosted by USCG
- September 30, 2015 - USCG Group North Bend Mass Rescue FSE - Hosted by USCG

## Planning

- October 1, 16, & 17, 2012 – Evergreen Quake Exercise Series Recovery TTX – Hosted by the Washington EMD in coordination with other jurisdictions and organizations within the Puget Sound Region
- January 15-16, 2013 - Cascadia Subduction Zone All-Hazards Plan Workshop - Hosted by FEMA Region X
- April 10, 2013 - USCG Sector Columbia River Mass Rescue FSE - Hosted by the USCG
- April 23, 2013 - USCG COTP Zone Puget Sound AMSC TTX - Hosted by the USCG
- April 29-May 2, 2013 - Canada & United States Hecate Strait Combined Search and Rescue Exercise - Hosted by the Canada Joint Response Coordination Center and supported by the JTF-AK and USCG District 17
- May 6-17, 2013 - Exercise Trident Fury - Hosted by Canadian MARPAC with participation from USCG District 13
- September 16, 2013 - USCG Sector Puget Sound Mass Rescue FSE - Hosted by USCG
- March 2014 - Alaska Shield - Hosted by Alaska DHS & EM
- March 27-April 3, 2014 - Artic Edge FSE - Hosted by JTF-AK
- April 30, 2014 - USCG Sector Columbia River Mass Rescue FE - Hosted by USCG
- June 2-6, 2014 - CANUSPAC FSE - Hosted by the USCG and Canadian Coast Guard
- June 10-14, 2014 - Sector Puget Sound NPREP Industry-Led Oil Spill FSE - Hosted USCG
- December 2, 2014 - USCG Sector Puget Sound Area Maritime Security FE - Hosted by the USCG
- March 12, 2015 - USCG Sector Columbia River Mass Rescue FE - Hosted by USCG



## Planning Continued

- May 8, 2015 - USCG Sector Columbia River NPREP Oil Spill FSE - Hosted by USCG
- May 15-20, 2015 - Exercise Trident Fury - Hosted by Canadian MARPAC with participation from USCG District 13
- May 25, 2015 - USCG Sector Puget Sound Mass Rescue FE - Hosted by USCG
- September 30, 2015 - USCG Group North Bend Mass Rescue FSE - Hosted by USCG

## Infrastructure Systems

- October 1, 16, & 17, 2012 - Evergreen Quake Exercise Series Recovery TTX - Hosted by the Washington EMD in coordination with other jurisdictions and organizations within the Puget Sound Region
- February 26, 2013 - Columbia Generating Station (CGS) FSE - Hosted by Washington EMD and Oregon Department of Energy
- June 20, 2013 - Department of Energy (DOE) Hanford FSE - Hosted by DOE and Washington EMD
- March 2014 - Alaska Shield - Hosted by Alaska DHS & EM
- March 27-April 3, 2014 - Artic Edge FSE - Hosted by JTF-AK
- July 8, 2014 - CGS Plume Dress Rehearsal FSE - Hosted by Washington EMD and Oregon Department of Energy
- August 26, 2014 - CGS Plume FSE - Hosted by Washington EMD and Oregon Department of Energy

***For the full exercise schedule please review the most recent edition of the Training & Exercise Quarterly Compendium (TEQC).***



## VII. Appendix A: FEMA Region X Training & Exercise Planning Workshop (TEPW) Summary

The FEMA Region X TEPW was held on August 1-2, 2012 in Seattle, Washington. The TEPW afforded an opportunity for State and Federal partners to update last year's MYTEP by identifying current Core Capability priorities and upcoming training and exercise events. The purpose of the TEPW is to bring together State and Federal partners to validate regional training and exercise priorities, share information, provide an opportunity for collaboration, and to promote the sharing of resources.

Agenda highlights included;

- **Lessons Learned Briefs by Regional Partners**
  - State of Alaska Recovery Table Top & Alaska Shield Exercises by Kathy Cayvell, Alaska DHS & EM
  - State of Idaho Earthquake Exercise by Coleen Rice, Idaho BHS
  - Exercise Design of the Evergreen Quake Functional Exercise by Brittany Minker, Washington EMD and Stephen Simerly, FEMA Region X
- **National Exercise Program Update by Nathan Rodgers, FEMA National Exercise Division**
- **State Training and Exercise Officer Breakout Workshop**
  - National Domestic Preparedness Consortium Update by Jason Krause, National Center for Biomedical Research and Training – Louisiana State University (NCBRT-LSU)
  - FEMA Regional Grants Program Update and Discussion by Richard Donovan, FEMA Region X
- **Federal Partners Breakout Workshop**
  - Continuity of Operations Planning Update by Erin Ward, FEMA Region X
  - Federal Exercise Planning Team Concept by Andrew Cleaves, FEMA Region X
  - Cascadia Subduction Zone Planning Discussion by Vince Maykovich, FEMA Region X
- **Breakout Activity: Defining Our Priorities and Creating Solutions**
  - This activity was conducted in two rounds and allowed State and Federal partners attending the TEPW an opportunity to participate in two (2) workgroups to define the Regional Core Capability Priorities into tasks or areas and then work together to find training and exercise solutions with which to improve them.
- **Regional Training Update Brief**



Agenda highlights continued;

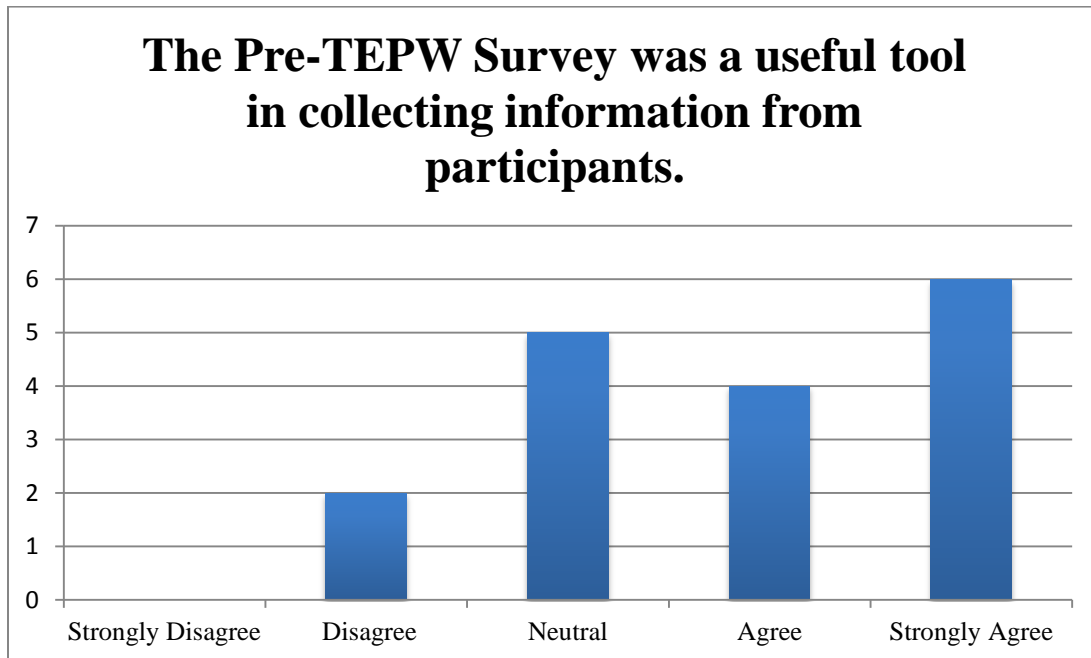
- **Regional Exercise Update Brief and De-confliction**

- Oregon 2013 Biological Agent Exercise Update by Doug Jimenez, Oregon Emergency Management (EM)
- Cascadia Subduction Zone Planning Project for 2013 by Kathleen Cox, FEMA Region X
- Alaska “50 Year Earthquake Anniversary” 2014 Exercise Update by Kathy Cavyell, Alaska DHS & EM
- Washington State 2015 Exercise Update by Brittany Minker, Washington EMD

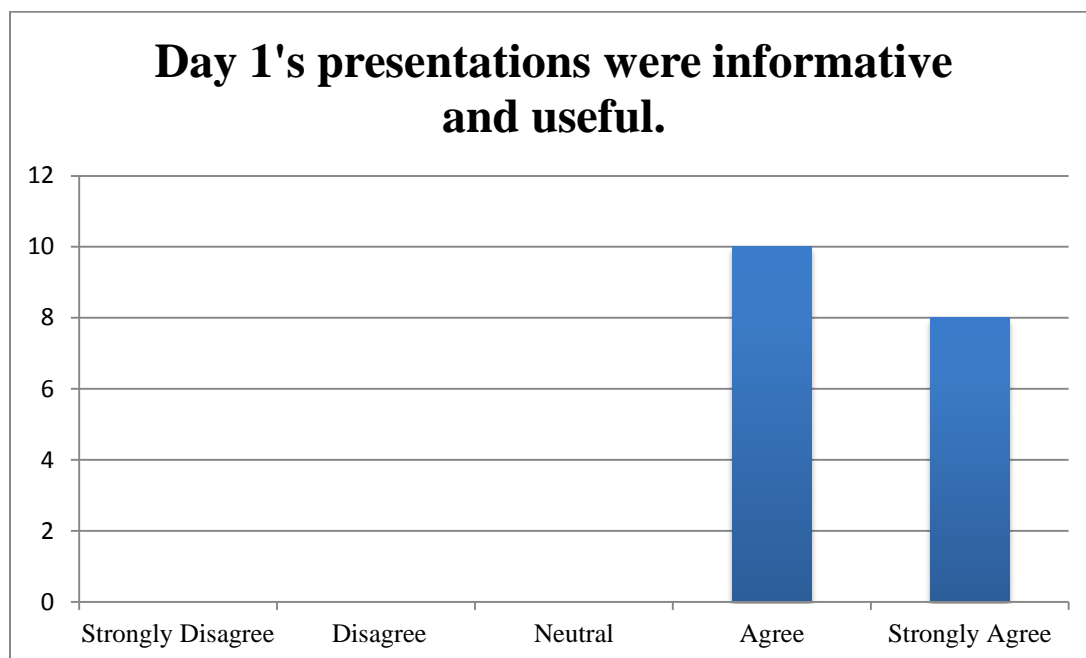


### TEPW Participant Evaluation Summary

*Q1: The Pre-TEPW Survey was a useful tool in collecting information from participants.*

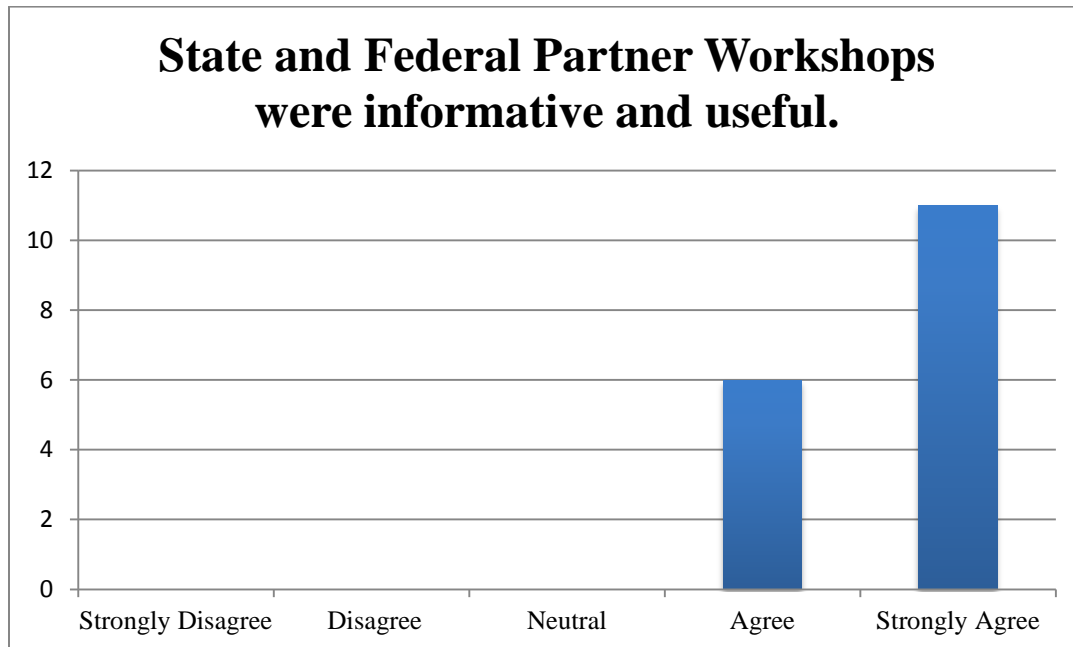


*Q2: Day 1's presentations were informative and useful.*

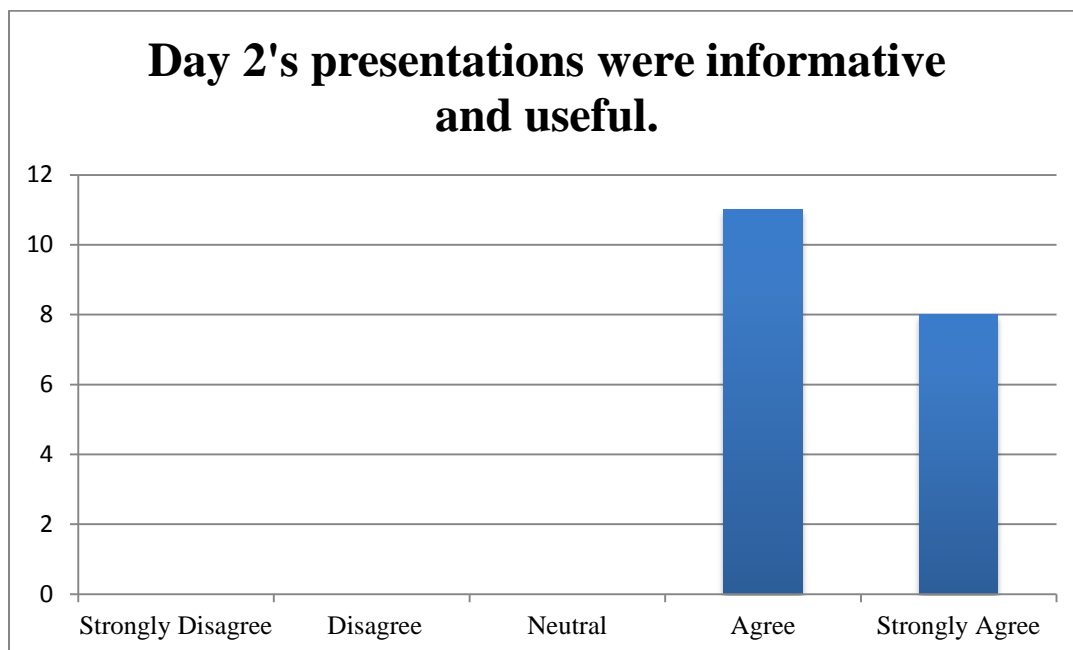




*Q3: State and Federal Partner Workshops were informative and useful.*

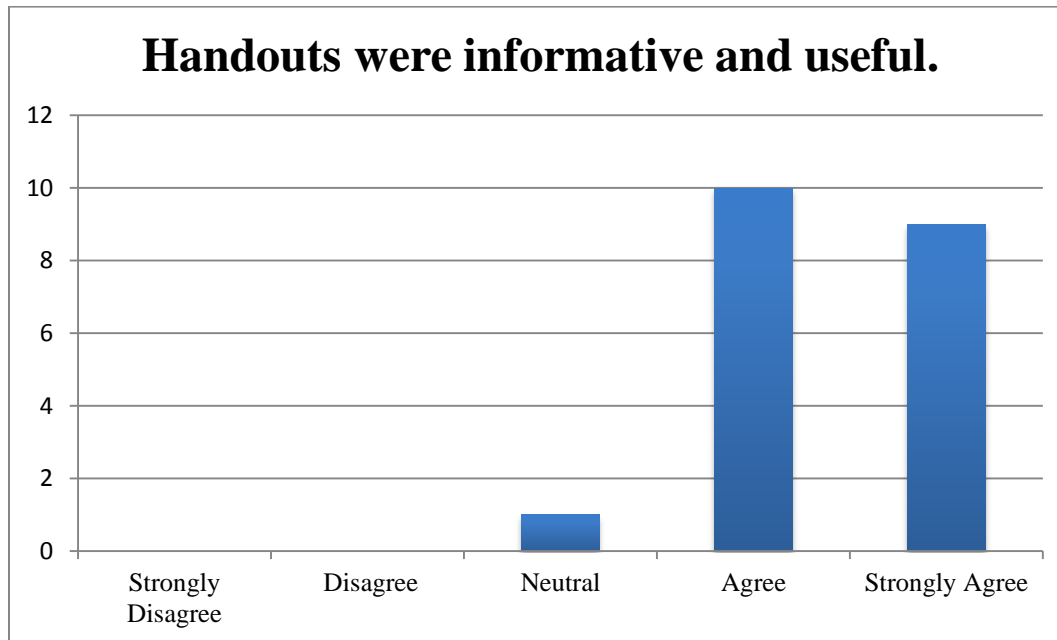


*Q4: Day 2's presentations were informative and useful.*

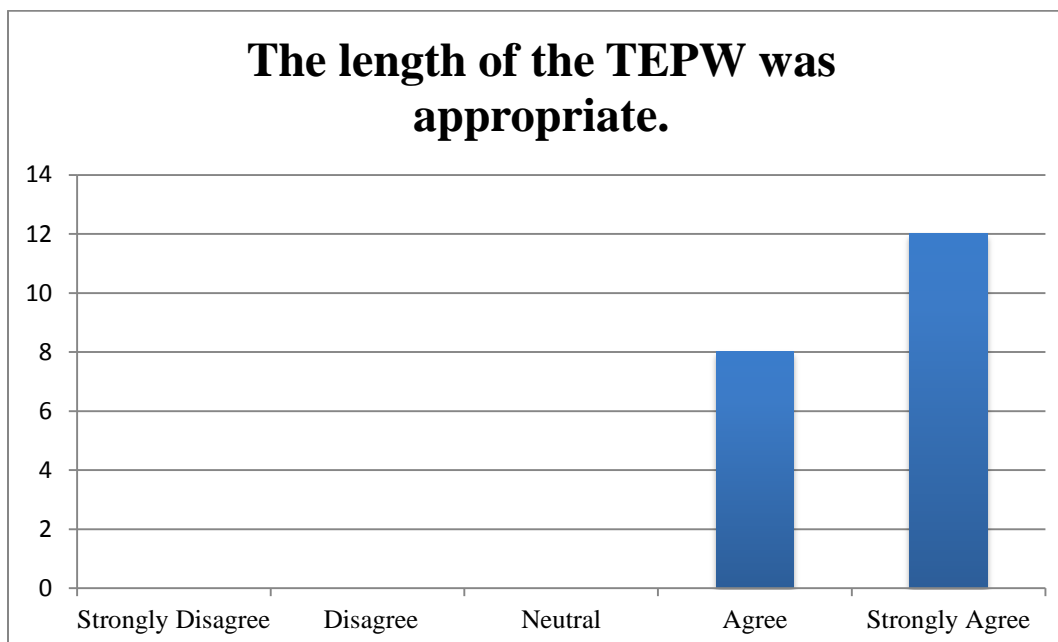




*Q5: Handouts were informative and useful.*

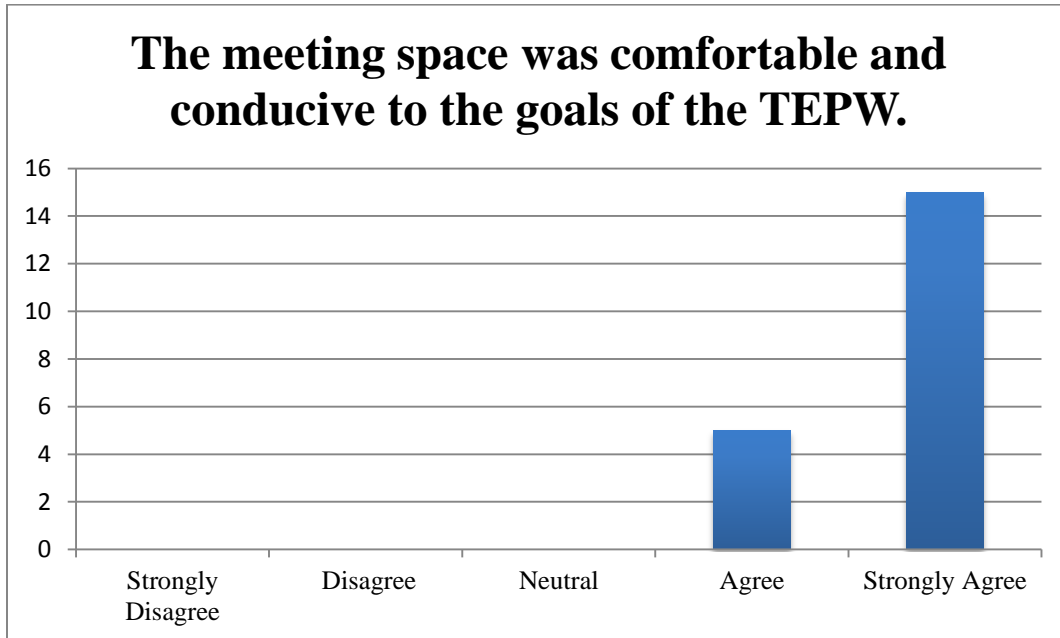


*Q6: The length of the TEPW was appropriate.*

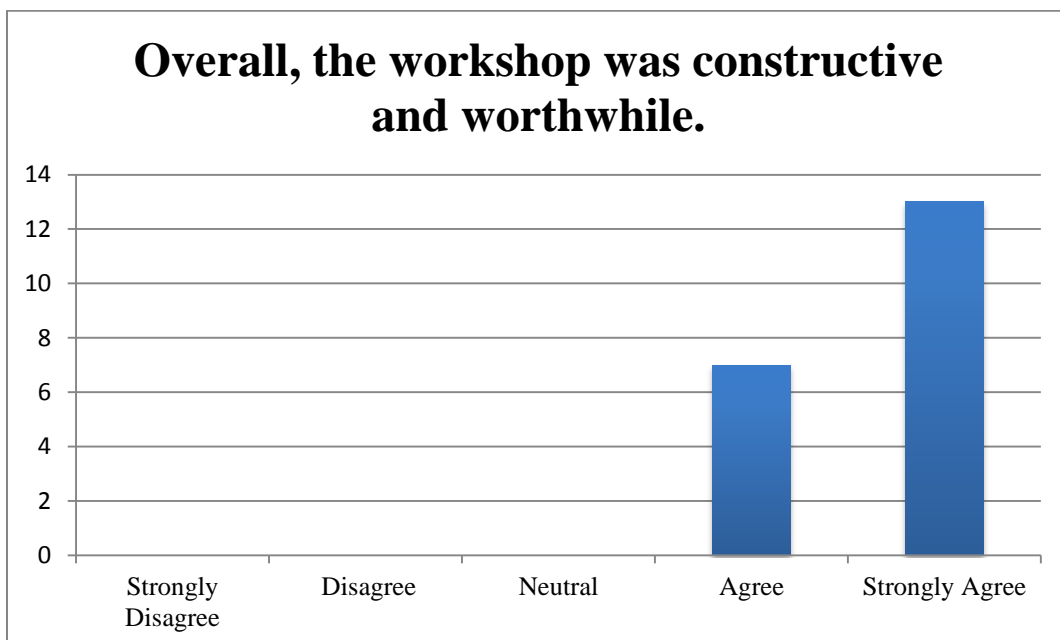




*Q7: The meeting space was comfortable and conducive to the goals of the TEPW.*



*Q8: Overall the workshop was constructive and worthwhile.*







## **Attendee's Favorite Parts of the TEPW**

1. Lessons Learned Briefs
2. Networking & Collaboration Opportunities
3. Core Capability Breakout Activity
4. Exercise Design Discussions
5. State & Federal Partner Workshops

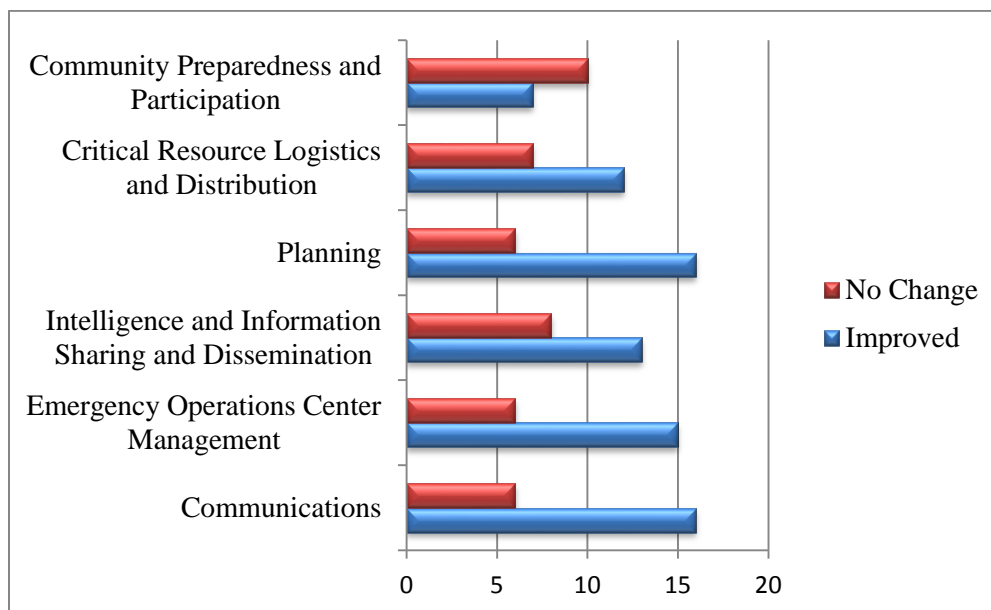
## **Suggested Improvements for Next Year**

- Encourage more participation from federal agencies and other FEMA divisions as it would improve the quality of the workshop for all participants.
- Include a session on exercise design and discuss how to develop exercises based off the new Core Capabilities as opposed to Target Capabilities.
- Provide information on the Core Capability Breakout Activity either prior to the workshop or at the end of the first day and encourage participants to come prepared to define the Core Capability Priorities.

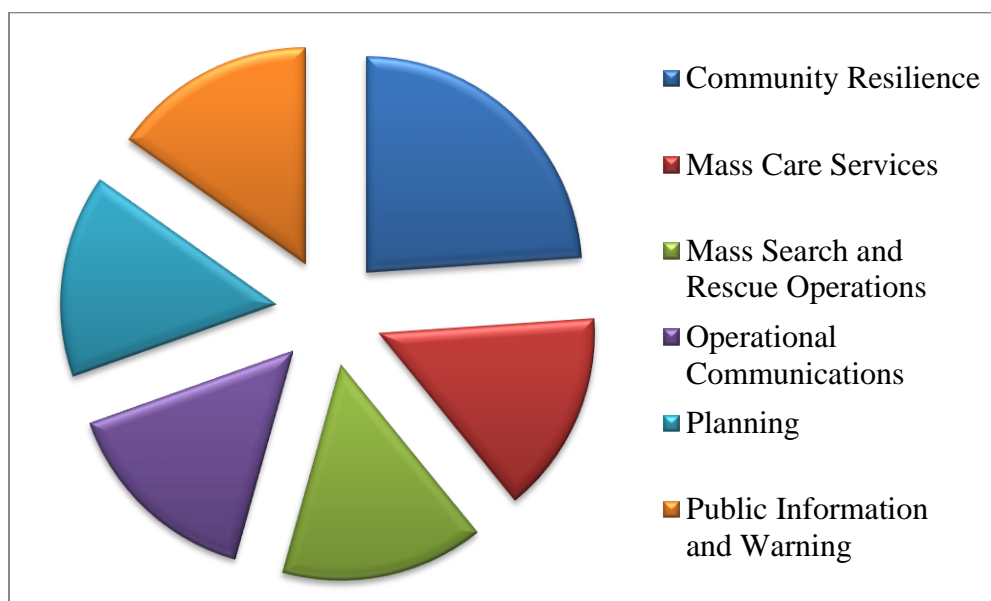


### Pre-TEPW Graphical Survey Results

Of the following Target Capabilities identified as priorities during the 2011 Regional TEPW, please select the level of improvement within your organization over the past year;

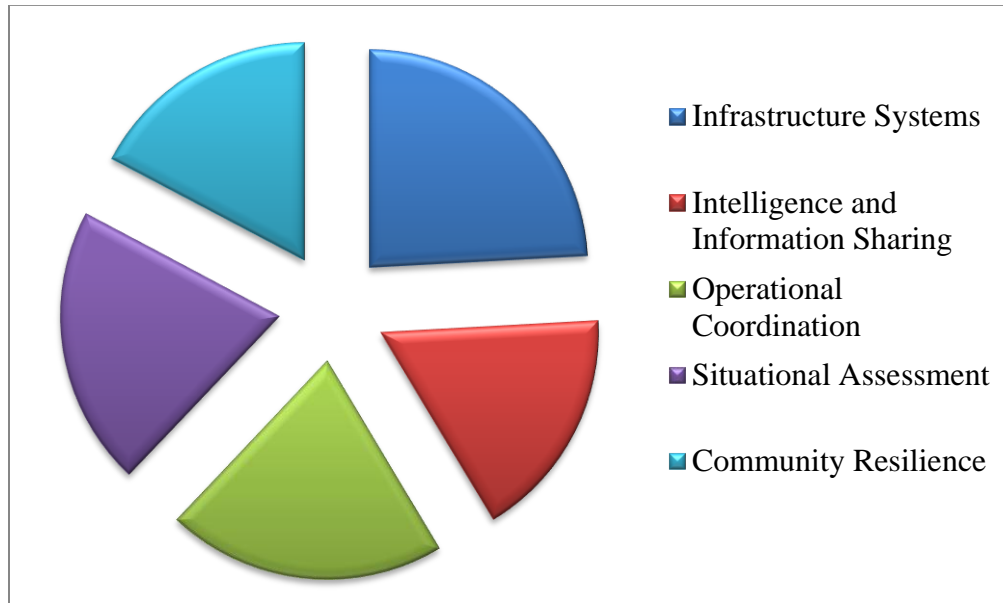


State: Please select a Core Capability that has been identified as a high priority to improve with training and/or exercise over the next three (3) years.

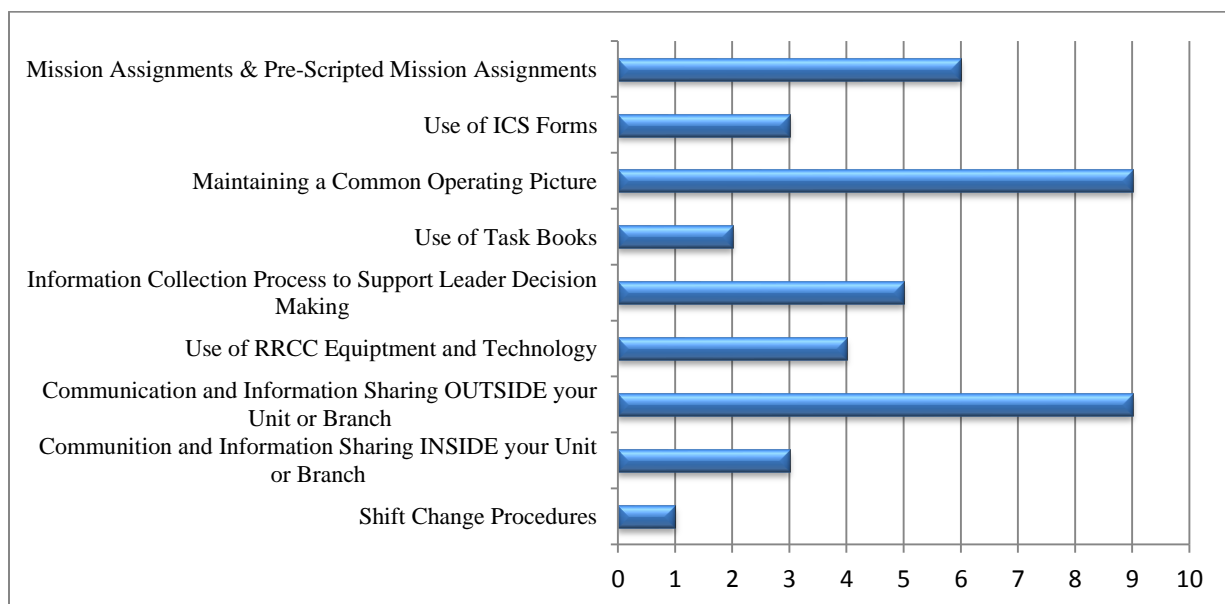




Federal: Please select a Core Capability that has been identified as a high priority to improve with training and/or exercise over the next three (3) years.

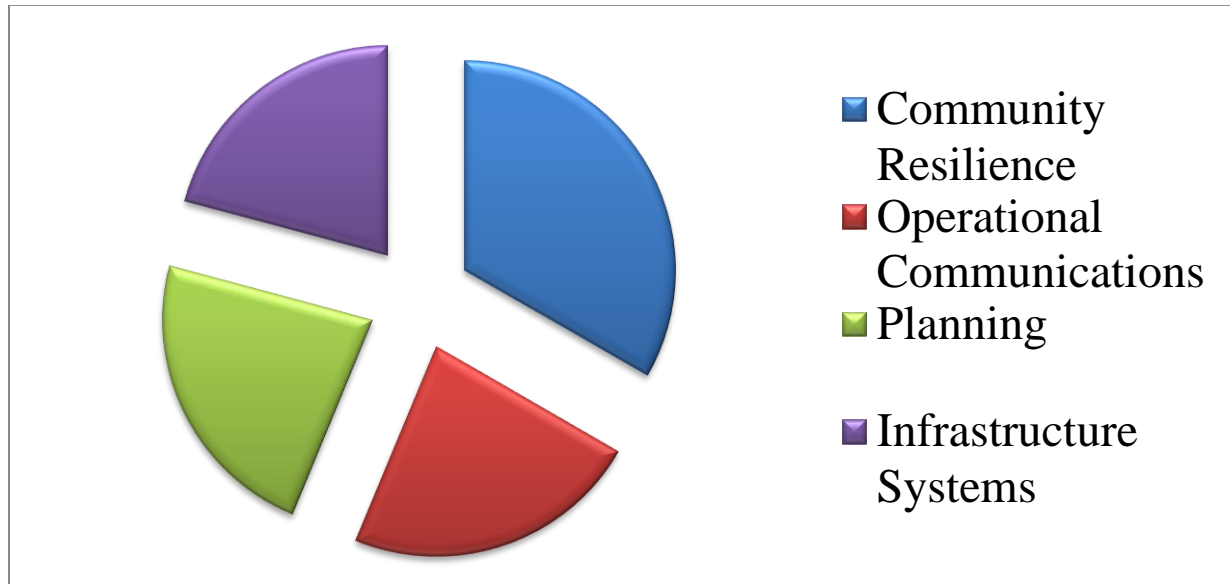


Please select up to three (3) activities and tasks below that have been identified as a priority for your position in the Regional Response Coordination Center (RRCC) to train and exercise on in the next three (3) years.





Combined State & Federal: Please select a Core Capability that has been identified as a high priority to improve with training and/or exercise over the next three (3) years.



**VIII. Appendix B: TEPW Participant List**

<b>Name</b>	<b>Organization/Agency</b>
Bernard, Matt	FEMA Region X
Bishop, Wendall	United States Coast Guard (USCG) D17
Butler, Kyle	FEMA Region X
Cavyell, Kathy	Alaska DHS & EM
Cleaves, Andrew	FEMA Region X
Cox, Kathleen	FEMA Region X
Curtis, Justin	United States Air Force
Davis, Lisa	FEMA Region X
DesJardin, Ronald (DJ)	Alaska DHS & EM
Dixon, Maximilian	FEMA Region X
Donovan, Richard	FEMA Region X
Dudley, Lit	Washington EMD
Everson, Rick	Joint Task Force Alaska (JTF AK)
Gulacsik, Gala	FEMA Region X
Hamilton, Kevin	Department of Defense (DOD)
Hendrickson, Andrew	FEMA Region X
Henry, Brian	USCG
Hesbrook, Joseph	FEMA Region X
Jimenez, Doug	Oregon EM
Julich, Terry	USCG
Kerschner, David	Health & Human Services (HHS)
Krause, Jason	NCBRT-LSU
Lewis, John	Oregon EM
Massey, Patrick	FEMA Region X
Maykovich, Vince	FEMA Region X



Name	Organization/Agency
Minker, Brittany	Washington EMD
Ochs, Dave	Federal Aviation Administration (FAA)
Pease, Adina	FEMA Region X
Penate, Gladys	Internal Revenue Service (IRS)
Rice, Coleen	Idaho Bureau of Homeland Security (BHS)
Rodgers, Nathan	FEMA National Exercise Division (NED)
Rodriguez, Dora	Small Business Administration (SBA)
Simerly, Steve	FEMA Region X
Springer, Chris	USCG
Sweezea, Brandon	FEMA Region X
Ward, Erin	FEMA Region X
Yates, James	Washington EMD
Zaffram, Scott	FEMA Region X
Zuber, Ron	FEMA Region III



### IX. Appendix C: Acronym List

AMSC	Area Maritime Security Committee
BHS	Bureau of Homeland Security (Idaho)
CANUSPAC	Canada United States Pacific
CGS	Columbia Generating Station
CIKR	Critical Infrastructure Key Resources
COG	Continuity of Government
COOP	Continuity of Operations Planning
COTP	Captain of the Port
DHS & EM	Department of Homeland Security and Emergency Management (Alaska)
DOD	Department of Defense
DOE	Department of Energy
EM	Emergency Management (Oregon)
EMD	Emergency Management Division (Washington)
ESF	Emergency Support Function
FAA	Federal Aviation Administration
FE	Functional Exercise
FEMA	Federal Emergency Management Agency
FSE	Full Scale Exercise
FY	Fiscal Year
HHS	Health and Human Services
ICS	Incident Command System
IPW	Improvement Planning Workshop
IRS	Internal Revenue Service
JTF AK	Joint Task Force Alaska
MARPAC	Maritime Forces Pacific
MYTEP	Multi-Year Training and Exercise Plan
NCBRT-LSU	National Center for Biomedical Research and Training – Louisiana State University



---

NDRF	National Disaster Recovery Framework
NFIP	National Floodplain Insurance Program
NPREP	National Preparedness Response Program
RISC	Regional Interagency Steering Committee
RRCC	Regional Response Coordination Center
SBA	Small Business Administration
TEPW	Training and Exercise Planning Workshop
TEQC	Training and Exercise Quarterly Compendium
THIRA	Threat and Hazard Incident Risk Assessment
TTX	Table Top Exercise
US	United States
USCG	United States Coast Guard